

**COSTS AND PROFITABILITY ANALYSIS
FOR BELL PEPPER PRODUCTION IN THE
OXNARD PLAIN, VENTURA COUNTY, 2012-13**
Bell Pepper Production for Processing



Etaferahu Takele, Area Farm Advisor, Agricultural Economics/Farm Management,
University of California Cooperative Extension (UCCE) Southern California
Oleg Daugovish, Farm Advisor, Vegetable Crops and Strawberries, UCCE Ventura County
Mao Vue, Staff Research Associate, UCCE Southern California

**UNIVERSITY OF CALIFORNIA COOPERATIVE EXTENSION
COSTS AND PROFITABILITY ANALYSIS
FOR BELL PEPPER PRODUCTION
OXNARD PLAIN, VENTURA COUNTY
Bell Pepper Production for Processing**

Based on data collected in 2012/2013

TABLE OF CONTENTS

ABSTRACT	1
INTRODUCTION	1
PRODUCTION PRACTICES	1
Land Preparation	1
Stand Establishment	1 - 2
Fertilization	2
Irrigation System and Applications	2 - 3
Pest Management	3
Weed Management	3
Food Safety Program	3 - 4
Conditional Waiver Program	4
HARVESTING, MARKETING, & DISPOSAL OF CROP RESIDUES	5
INTEREST ON OPERATING CAPITAL	5
LABOR	5
EQUIPMENT OPERATING COSTS	5
CASH OVERHEAD COSTS	5 - 6
NON-CASH OVERHEAD COSTS	6
SUMMARY OF PRODUCTION COSTS	6 - 7
PROFITABILITY ANALYSIS	7
REFERENCE	8
TABLES	9 - 15

The authors wish to express their appreciation to those cooperators who provided data and review in the development of this study. To simplify information, trade names of some products have been used in this report. No endorsement of name product is intended, nor did criticism imply of similar products that are not mentioned.

Funding for this project was provided in part by the University of California Thelma Hansen Research and Education Fund.

ABSTRACT

Ventura County has 12.90% of bell pepper production in 2011 and ranks third in California. Production costs and profitability analysis has been the fundamental tool for growers and investors to do investment analyses and make decisions, conducting business transactions, and develop risk management strategies. In this study, we provided up to date benchmark costs and profitability indicators for evaluating the viability and sustainability of producing bell pepper for processing. This study is based on assumptions of bell pepper production practices including fees for regulatory requirements in the county. Data regarding production practices, inputs and prices were collected from cooperating growers, the University of California Cooperative Extension (UCCE) farm advisors, agricultural institutions, and supply and equipment dealers. While this study makes every effort to model bell pepper production based on real world practices, it cannot fully represent financial, agronomic, and market risks, which affect the profitability and economic viability of all producers. We suggest that growers use this model as a guide to estimate costs and evaluate their profitability.

INTRODUCTION

Bell Pepper is a top value commodity in Ventura County and in California. In 2011, Ventura County had approximately 2,630 acres, or 12.90% of California's total bell pepper acreage with crop value of \$41.7 million. In addition, bell pepper harvested for processing accounted for approximately 30% of total bell pepper value in California (California Pepper Commission, 2012). The growing period for bell pepper depends on time of transplanting. We based this study on one crop in the Oxnard Plain, Ventura County with approximate growing period from land preparation to harvesting being 6 months. We based the study on a 50-acre bell pepper operation for processing on a 500-acre farm with 1.5 cropping (750 acres farmed per year). This study serves as a guideline for production practices and costs of production and profitability to be used by growers, prospective growers, agriculture lenders, educators and all who are involved or have interest with bell pepper production for processing in Ventura County.

PRODUCTION PRACTICES

The discussions in these sections include production practice: inputs, rates, operational frequency, and methods of operation. Input costs, contract fees and service expenses are based on 2012/2013 prices. We present this study on a per acre basis for one crop taking six months from land preparation to harvest.

Land Preparation. Land preparation and the type of tillage system used vary between fields and management preferences. In this study, we used traditional tillage which is a typical practice used for vegetable crop production in Ventura County. Traditional tillage incorporates most crop residues and leaves less than 30 percent of the surface covered by residues and uses an average of 15 to 18 land preparation operations (Mitchell, et al., 2009). The sequence and frequency of land preparation operations will vary among growers. In this study, we assumed four discing, two subsoiling, three leveling, and then broadcast fertilizer and chisel plowing once before beds are listed and shaped. Herbicide is sprayed after bed up. Depending on speed and width of implements (disc, subsoiler, roller, landplane, fertilizer spreader, chisel, lister, bed shaper, and boom-sprayer) used for land preparation; equipment field time will vary among growers. Based on the equipment complement we developed from our growers' interview, we estimate average tillage field time takes approximately 2.23 hours per acre per crop.

Stand Establishment. Growers develop transplanting schedule in order to let crops mature at different times for harvest. In this study, we estimated costs based on one acre transplanted once in April to be harvested in August. The commonly grown bell pepper varieties in Ventura County are Bottom up, Moody, Baron, and Excalibur. All varieties have similar cultural, harvesting, and marketing

requirements. Transplanting rates vary depending on spacing. In this study, we used an approximate rate of 24,200 transplants per acre on 40" beds with two rows of transplants 12" part, and transplants 12-16" apart within rows. Custom hand transplanting costs about \$300 per acre, plants cost about \$0.024 each based on bulk purchase price in 2013. Growers also pay the seed costs for the transplant which is about \$625 per acre per crop.

Fertilization. Bell pepper fertilization in the Oxnard Plain includes approximately 200 pounds of nitrogen (N) per acre for processing. Fertilizer is applied to provide N at about 45 pounds at pre-plant and 155 pounds post-plant. An application of 280 pounds per acre of ammonium phosphate 16-20-0 (45 lbs. of N) is broadcasted once during land preparation. Depending on the speed and width of implement used, field time may vary among growers. Based on the equipment complement in this study, the tractor and fertilizer spreader takes about 20 minutes per acre per crop to broadcast ammonium phosphate. A few days after transplanting, potassium thiosulfate (KTS) at 5 gallons per acre is applied through the irrigation system. The N application is done weekly throughout the growing period beginning two or three days following the KTS to mature the bell peppers for harvest. The N sources include urea ammonium nitrate (UAN32%) at 2.825 gallons (10 lbs. of N) per application per acre is applied through the irrigation system 6 times after transplanting for a total of 16.95 gallons (60 lbs. of N) per acre. Next, calcium ammonium nitrate (CAN17%) at 4.65 gallons (10 lbs. of N) per application per acre is applied through the irrigation system 10 times for a total of 44.19 gallons (95 lbs. of N). Before harvesting, KTS at 10 gallons per acre is applied to help mature bell pepper for harvest.

Fertilizer prices may vary between regions and supply companies. In this study, fertilizer prices are based on bulk purchases from local suppliers in Ventura County. Ammonium phosphate 16-20-0 costs about \$0.49 per pound, UAN32% costs about \$4.50 per gallon, CAN17% costs about \$3.80 per gallon, and KTS costs about \$4.23 per gallon.

Irrigation System. Bell pepper irrigation in Ventura County uses the drip system. The cost of developed wells and permanent irrigation system are part of the land rental. However we assumed that growers purchase drip tapes. The drip tapes cost \$320 per acre based on one line on 40" bed centers and can be used for approximately 2 crops. We allocated \$160 per acre for one bell pepper crop produced for processing.

Drip tapes are installed right after land preparation. We assumed that a single line of drip tape is used per bed and is placed between two rows of plants. Drip tapes are anchored by a farm worker at the beginning of each row, followed by the drip layer implement installing the drip tapes on the surface, and then the worker cut the drip tapes at the end of the rows in order to connect the drip tapes to the water supply line.

Machine and manual labor for anchoring, installing, cutting, and connecting the drip tapes are estimated to take about 25-30 minutes per acre (Zhu, Butts, Lam & Blankenship, 2004). In bell pepper production, the drip tapes are removed after harvest. Drip tapes are removed by disconnecting the couplers from the water supply line and then the lifter with winder implement coils the drip tapes onto the spools. Machine and manual labor hours to disconnect, lift and coil drip tapes, and secure and replace-filled spools are estimated at about 30-35 minutes per acre (Zhu, Butts, Lam & Blankenship, 2004).

Irrigation Applications. Water cost for irrigation varies in Ventura County and depends on whether district or well water is used. During our data collection, we were told that growers may use well and district water. However, we did not get sufficient information on the number of wells available for use or the depth of the well for pumping calculation. Therefore, we used the price of district water at \$170 per acre-foot (\$14.17 per acre-inch) to estimate water costs. Water extraction fees from the district and state were also factored into the costs of water.

Based on interview data, irrigations are done 18 times for a total of 1.5 acre-feet of water for one crop of bell peppers for processing. Weekly irrigation of 1 acre-inch of water is applied throughout the growing period to mature bell peppers for harvest. Labor hours to switch the water on and off, inspections, and maintenance is estimated to take about 30 minutes per irrigation for a total of 9 hours per acre per crop.

Pest Management. There is a wide variety of pests that can affect bell pepper production. Major insect pests include flea beetles (*Epitrix and Phyllotreta spp.*), cut worms (*Agrotis and Peridroma spp.*), and wireworms (*Limonius spp.*) during the early season. Aphid (*Myzus persicae*), beet armyworm (*Spodoptera exigua*), tomato fruit worm (*Heliothis zea*), pepper weevil (*Anthonomus eugenii*), psyllid (*Paratrioza cockerelli*), whitefly (*Trialeurodes vaporariorum*), and leafminer (*Liriomyza spp.*) can also cause serious damage during the season. Major diseases include phytophthora root rot (*P. capsici*), bacterial spot (*Xanthomonas campestris*), and powdery mildew (*Leveillula taurica*). Major viruses include cucumber mosaic virus (CMV), pepper mottle virus (PeMV), tobacco mosaic virus (TMV), and alfalfa mosaic virus (AMV). In addition, root knot nematodes (*Meloidogyne incognita* and *M. javanica*) can also be a serious issue.

A contract pest control advisor (PCA) monitors and scouts the fields throughout the crop season for insect pests, diseases, viruses, beneficial insects, and agronomic problems to determine if control measures are necessary. The PCA consultation fee for bell pepper crop may vary by location; however, we used an average of \$44 per acre per crop in this study based on interview data from growers and PCAs.

Pesticides applications may vary depending on types of insect pests and diseases infestation and recommendations from the PCA. Pesticide applications can be a mixed spray of multiple materials or an individual material. Pesticide materials are rotated after each application to slow and prevent resistance development. Depending on the production season and infestation level in the field, the PCA may recommend anywhere from three to ten pesticide applications per acre per crop. Some of the materials used in the mixture would be Quintec (Quinoxifen), Movento (Spirotramat), and Coragen (Chlorantraniliprole) to control powdery mildew and insect pests. In this study, the first pesticide application consist of 2 materials mixed together and is done 4 weeks after transplanting; the second application consist of 3 materials mixed together and is done 3 weeks after the first; the third application consist of 1 material and is done 3 weeks after the second; the fourth application consist of 1 material and is done 3 weeks after the third; and the fifth application consist of 2 materials mixed together and is done 3 weeks after the fourth. If necessary and depending on infestation level, more applications may be applied afterwards.

We used custom pesticide treatment which cost approximately \$90 for 3 materials mixed application, \$65 for 2 materials mixed application, and \$45 for 1 material application in Ventura County. Written recommendations are required for commercially applied pesticides by licensed pest control advisors. Pest control materials and labor rates mentioned in this study are listed on the UCIPM website at <http://www.ipm.ucdavis.edu/PMG/selectnewpest.peppers.html>. For information on pesticide use permits, contact your County Agricultural Commissioner's Office.

Weed Management. Growers in Ventura County use selective herbicides to control a wide range of grass and broadleaf weeds. Hand weeding is also done during the growing season. In this study, herbicide is sprayed once after land preparation. One-pint (\$25.37 per pint) of Goaltender (Oxyfluorfen) herbicide is sprayed (using tractor and sprayer) and takes about 10 minutes per acre. Goaltender costs about \$203 per gallon. Custom hand weeding costs about \$80 per application and is done about 3 times (May, June, and July) per acre throughout the growing period.

Food Safety Program. Many growers of vegetable crops like bell peppers produced for processing incorporate and implement a food safety program. According to the United States Department of

Agriculture – Agriculture Marketing Service (USDA-AMS), Good Agriculture Practice (GAP) guidelines were developed to educate and help growers reduce food safety hazards on farm operations for minimizing microbial contamination during the growing and harvesting seasons (2011). In this study, we assumed growers participate in annual GAP audit and certification. Growers also conduct two (one test for farm, one test for water reservoir) microbial water tests per month (total of 12 water tests per acre from land preparation to harvest for one bell pepper crop) as part of their Food Safety program.

There are many GAP certification programs in California. Each farm operation will be different; therefore growers should decide on the GAP certification program that best fit their needs. The cost of most third party GAP audit and certification programs are not public information. However, the United Fresh Produce Association pre-farm-gate matrix provided average fees for GAP certification. From the matrix, we chose to use in this study the fees charged by Primus Lab for GAP certification. Two types of audits are done for GAP certification through Primus Lab: farm and harvest crew audits. The farm audit costs about \$550 per farm per year (\$0.55 per acre for 6 months based on 500-acre farm). Two harvest crew audits costs about \$390 per crop season (\$0.78 per acre). Microbial water test costs about \$34 per 250-milliliter sample. Two water samples are collected per month per farm operation. Therefore for the 6-month bell pepper crop, the total costs of microbial water test will be \$408 for the entire farm (\$0.82 per acre for 6 months).

Conditional Waiver Program. The Federal Clean Water Act (CWA) and the Porter-Cologne Water Quality Control Act, authorize regulators (Regional Water Quality Control Boards) to control discharges into surface water and ground water. Historically, the regional water quality control boards waived the waste discharge requirements for irrigated farmlands. However, the 1999 Senate Bill 390 banned the waiver and set the waiver expiration date to 2003. The regional boards had to come up with an alternate method to regulate discharges from irrigated farmlands. According to the Farm Bureau of Ventura County, the Los Angeles regional board, which oversees Ventura County, adopted its first conditional waiver program to regulate discharges from irrigated farmlands in November 2005 and was renewed in October 2010.

The conditional waiver program requires dischargers to submit Notice of Intent (NOI) to comply with the program, annual site monitoring reports, assessment and mitigation plans, and fulfillment of a minimum of eight credit hours education for each group member and or individual non-member. Ventura County Agricultural Irrigated Land Group (VCAILG) was formed in March 2006 and approved in December 2006 to be a group discharger in order to comply with the conditional waiver program set by the Los Angeles regional board. VCAILG membership is voluntary. However, non-members must be in compliance with the conditional waiver program individually and follow the same requirements. The program is administered by the Ventura County Farm Bureau. The Farm Bureau provides staff support, maintain records, and oversee consultants, and handles correspondences between members and the Los Angeles regional board.

The program cost varies by year, watershed, and depends on the scope of work performed. Generally, the program cost covers monitoring, reporting, mitigation, state board fees and the farm Bureau administrative fee. There are four watersheds in Ventura County: Ventura River, Santa Clara River, Calleguas Creek, and Oxnard Plain watersheds. Based on interview data, the majority of the bell pepper production falls within the Calleguas Creek watershed. The average cost for this watershed was \$23 per acre per year in 2012 (Farm Bureau). Therefore, we used \$11.50 per acre (for 6 months) to reflect cost for one crop in this study.

HARVESTING, MARKETING, and DISPOSAL OF CROP RESIDUES

Bell pepper is hand-harvested and hauled to the processing plants by contract harvesters. In this study in the staggering schedule, we assumed transplanting an acre to take place once therefore harvesting will also be done once. We based harvesting costs on tons per acre. Based on interview data, harvesting costs is estimated at \$43 per ton.

Yield and Price. Based on interview data, the average bell pepper yield for processing is about 30 tons per acre per crop and we estimated gross returns at \$280 per ton.

California Pepper Commission Assessment. The California Department of Food and Agriculture (CDFA) established an assessment rate of \$0.35 per ton to be levied on all growers and remitted to first handler. Therefore, we used an assessment fee of \$0.35 per ton.

Disposal of Crop Residues. After harvesting, the crop is mowed (tractor and mower) and then the drip tapes are retrieved and stored for next use. After the drip tapes are removed, the field is disc twice to turn the soil. In this study, labor hour for disposal of crop residues (excluding drip removal manual and machine labor) takes approximately 0.55 hour per acre.

INTEREST ON OPERATING CAPITAL. Interest on operating capital is calculated at an annual operating loan (short-term) rate of 5.75% provided by the Production Credit Association. The interest on operating capital reflects borrowing costs and or opportunity costs for money used in the operation for producing bell peppers for processing. An opportunity cost is the return foregone by choosing to produce bell peppers for processing instead of using the money on other alternative investment options.

LABOR. Labor wages are based on interview data, includes owner and hired services. The wage rates used for this study including benefits are \$15.30 per hour (28% for benefits) for machine operators and \$11.98 per hour (28% for benefits) for non-machine and irrigation labor.

EQUIPMENT OPERATING COSTS. Equipment operating cash costs for fuel, lubrication, and repairs are calculated using formulas and coefficients developed by the American Society of Agricultural Engineers (ASAE). Repair costs are based on purchase price, annual hours use, total hours of life, and repair coefficients formulated by the ASAE. Fuel and lubrication costs are also determined by ASAE equations based on machinery horsepower (maximum PTOHP) and the type of fuel used. We used average fuel prices of \$3.84 per gallon for diesel and \$4.08 per gallon for gasoline, obtained from the U.S. Energy Information Administration.

CASH OVERHEAD COSTS

Land Rent. Land rental for row crop vary by region and depends on the availability of well water and permanent irrigation systems. The landowner maintains the well and permanent irrigation system. Land rent for row crops in Ventura County costs about \$2,800 per acre per year. We used \$1,400 per acre for 6 months to reflect rental for one bell pepper crop.

Office Expense. Expenses in this category include office supplies, telephone services (mobile and landline), office machines, bookkeeping, accounting, legal fees, and so on. Based on interview data, office expenses average about \$500 per acre per year; covering all crops produced on the farm. Therefore, we used \$250 per acre for 6 months to reflect the cost for one bell pepper crop.

Sanitation Facility. Sanitation facilities are required during transplanting, hand weeding, and harvesting for field workers. These operations are done by contractors who provide their own sanitation facilities therefore growers do not incur the costs.

Liability and Property Insurance. Liability insurance (to cover accidents on the entire farm) for a farm of the size specified in this study is about \$1,188 per year. Therefore, the cost to cover one crop (50-acre operation) is \$59.40 (\$1.19 per acre for 6 months). In addition, property insurance is calculated at \$8.17 per \$1,000 valuation.

Property Taxes. Counties charge a base property tax rate of 1 percent on the assessed value of the property, including equipment, buildings, and improvements. Special assessment districts in some counties charge additional taxes on property. In this study, we calculated property taxes at the county base tax rate of 1 percent of the property value.

Investment Repairs. Repair costs are the annual maintenance costs for investments in non-cash overhead. The repairs are calculated as a percentage of the new cost distributed over the investment life. Annual repairs in this study are calculated as 2% of the new cost.

NON-CASH OVERHEAD COSTS

Farm Building. We assumed that a steel farm building about 2,600 square-feet is used for this size farm. The value is estimated based on current market price per square-foot.

Tools. The farm shop includes various kinds of tools necessary for quick repair of farm machinery. The value of tools is estimated based on used and new prices.

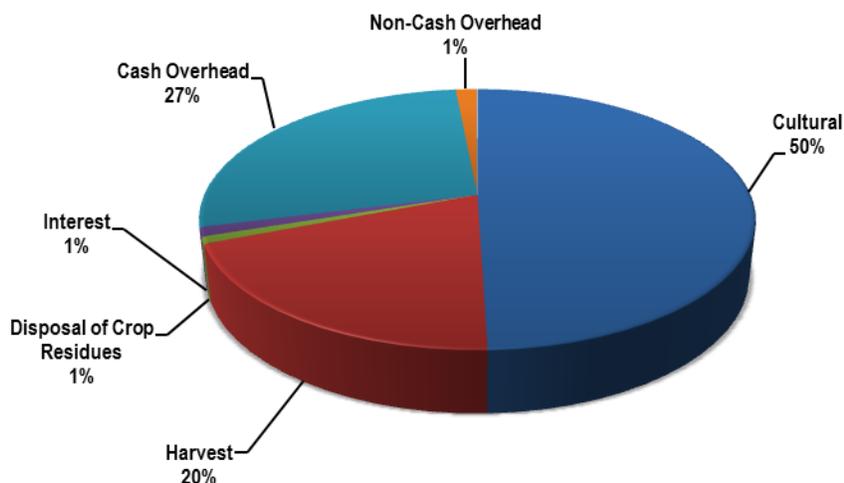
Fuel Tank. We assumed a farm this size will own at least one fuel tank, sizing 550 gallons.

Ownership Cost of Equipment and Farm Investments. We used the capital recovery method to calculate ownership costs of farm equipment and investments. This method allows growers to calculate an annual amount of money to charge the enterprise so that the value of assets will be recovered within a specific period at the designated interest rate. The interest we used to calculate ownership cost is 4.75%, which is California's long-term rate of return on agricultural production assets from current income. We valued the equipment complement at 60% of new prices to reflect the mix of old and new equipment complement.

SUMMARY OF PRODUCTION COSTS

Production costs given our assumptions of farm size, production practices and 2012/2013 prices are presented in tables 1 and 2 by type of activity and by type of inputs, respectively. Our estimate of production costs for bell peppers produced for processing is \$6,650 per acre. Figure 1 shows the breakdown costs. It includes 50% (\$3,293) accounted for by cultural practices (consisting of land preparation, transplanting, irrigation, fertilization, pest and weed control, equipment, and conditional waiver and food safety programs); 20% (\$1,301) by harvesting (picking, hauling, selling, and California Pepper Commission assessment); 1% (\$76) by interest on operating capital; 27% (\$1,824) by cash overhead (land rent, office expenses, drip tapes, insurances, and taxes, and investment repairs); 1% (\$100) by non-cash overhead (capital recovery of building, tools, fuel tank, and equipment); and 1% (\$56) by disposal of crop residues (mowing, drip tapes removal, and discing crop residues).

Figure 1. Proportion of Production Costs for Bell Pepper Production for Processing in Ventura County, 2012-2013



PROFITABILITY ANALYSIS

We analyzed profitability using break-even costs and economic margins. A break-even cost is the cost of production per unit; that is the total cost of production per acre divided by the yield per acre. Break-even costs allow growers to compare expected market prices with the unit cost of production.

Gross margin (or returns above cash costs) is what growers often refer to as profit if there is no debt on the farming operation. It approximates the return to management and investment. If you deduct depreciation, it also approximates taxable income. Gross margin is calculated as gross returns (price times yield) minus cash costs of production and overhead.

Economic profit (or returns above total cost, including management) is a very useful measure of how attractive the enterprise is for potential investors and entrants into the business. Economic profit can be positive or zero. A zero economic profit should not be alarming if all costs, including the owners labor and management costs, are included (and assumed paid) in the production cost. In this study, owner's labor is included but we did not include management charges, so the return after all costs are deducted reflects returns to management. Returns to management are calculated as gross returns minus cash and non-cash costs of production.

Given the assumptions upon which we based this study, the break-even price for the average yield of 30 tons per acre is estimated at about \$218 per ton to cover all cash costs and \$222 per ton to cover total costs. On the other hand, the break-even yield for the average price of \$280 per ton is about 23.39 tons per acre for cash costs and 23.74 tons per acre for total costs. Break-even prices are calculated as the cost of production divided by yield per acre and break-even yields are calculated as the production cost divided by price per ton.

Crop yield and prices received by growers, however, may vary depending on location which could influence production practices and costs. We have provided a range analysis of price and yield variations on profitability (Table 4) so that each grower can find the figures that best match his or her specific situation. The range analyses include break-even prices at various yields as well as gross margin and returns to management at various yield and price combinations. The gross margin and returns to management ranges are analyzed at increments of \$10 per ton for prices and 2 tons per acre for yield.

REFERENCE

- American Society of Agricultural Engineers. (2003). American Society of Agricultural Engineers Standard Yearbook. St. Joseph, MI: ASAE.
- Boelje, M. D., & Eidman, V. R. (1984). *Farm Management*. New York: John Wiley and Sons.
- California's Office of USDA's NASS, (2011). California National Agriculture Statistics Service. *Publications*. Retrieved from website: http://www.nass.usda.gov/Statistics_by_State/California/Publications/
- California Pepper Commission. (2013). *California Pepper Commission*. Retrieved from <http://www.calpeppers.com/>
- Farm Bureau. (2013). *Farm Bureau of Ventura County, Water Issues*. Retrieved from http://www.farmbureauvc.com/water_quality.html
- Hartz, T., Cantwell, M., Lestrangle, M., Smith, R., Aguiar, J., & Daugovish, O. (2008). Bell Pepper Production in California. 7217, Retrieved from <http://anrcatalog.ucdavis.edu/pdf/7217.pdf>
- Krist, J. (2012) Farm Bureau of Ventura County, the Independent Voice of Agriculture, Vol. XLIV, No. 7. Retrieved from: http://www.farmbureauvc.com/pdf_forms/newsletters/FB_News_July12.pdf
- Mitchell, J. P., Pettygrove, G. S., Upadhyaya, S., Shrestha, A., Fry, R., Roy, R., Hogan, P., Vargas, R., & Hembree, K. (2009). *Classification of Conservation Tillage Practices in California Irrigated Row Crop Systems*. Retrieved from <http://anrcatalog.ucdavis.edu/pdf/8364.pdf>
- Takele, E. (1999). Bell Pepper Production: Sample Costs and Profitability Analysis. 8026, Retrieved from <http://coststudies.ucdavis.edu/files/8026.pdf>
- United Fresh Produce Association. (2011). *Pre-Farm Gate Matrix - United Fresh Produce Association*. Retrieved from <http://www.unitedfresh.org/matrix2011/prefarmgate.html>
- University of California Statewide IPM Project. (2009). *Pepper, UC IPM Pest Management Guidelines*. University of California, Davis, CA, Retrieved from <http://www.ipm.ucdavis.edu/PMG/selectnewpest.peppers.html>.
- United States Department of Agriculture, Agriculture Marketing Service (2011). *Good Agricultural Practices and Good Handling Practices Audit Verification Program, User's Guide*. Retrieved from <http://www.ams.usda.gov/AMSv1.0/getfile?dDocName=stelprdc5097151>
- U.S. Energy Information Administration, (2012). *Weekly Retail Gasoline and Diesel Prices*. Retrieved from website: http://www.eia.gov/dnav/pet/pet_pri_gnd_dcus_nus_m.htm
- Ventura County Agricultural Commissioner. (2007-2012). *Ventura County Agricultural Commissioner Crop Reports*. Retrieved from <http://portal.countyofventura.org/portal/page/portal/AgComm/resources/cropreports>
- Zhu, H., Butts, C. L., Lam, M. C., & Blankenship, P. D. (2004). An Implement to Install and Retrieve Surface Drip Irrigation Laterals. *Applied Engineering in Agriculture*, 20(1), 17-23. Retrieved from <http://naldc.nal.usda.gov/download/10034/PDF>

Table 1. Costs per Acre to Produce Bell Pepper for Processing in Ventura County, 2012/2013

UC COOPERATIVE EXTENSION

Operation	Operation Time (Hrs/A)	Cash and Labor Costs per Acre					Total Cost	Your Cost
		Labor Cost	Fuel	Lube & Repairs	Material Cost	Custom/ Rent		
Land Prep:								
Disc (4x)	0.41	7.54	33.32	10.94	0	0	51.8	
Subsoil (2x)	0.65	11.88	52.52	16.96	0	0	81.36	
Land Level (3x)	0.36	6.68	29.54	9.97	0	0	46.20	
Broadcast Fertilizer	0.34	6.18	27.32	7.99	137.2	0	178.69	
Chisel Plow	0.12	2.23	9.85	3.12	0	0	15.2	
List Beds	0.08	1.41	6.25	1.82	0	0	9.48	
Shape Beds	0.15	2.83	12.5	3.9	0	0	19.23	
Herbicide Treatment	0.12	2.26	10.01	2.93	25.37	0	40.57	
TOTAL Land Prep COSTS	2.23	41	181	58	163	0	443	
Transplant:								
Drip Irrigation Setup (Machine)	0.17	3.18	2.7	1.18	0	0	7.06	
Drip Irrigation Setup (Labor)	0.25	3	0	0	0	0	3	
Transplanting	0	0	0	0	1,205.80	300	1,505.80	
TOTAL Transplant COSTS	0.42	6	3	1	1,206	300	1,516	
Growing:								
Fertilization - UAN32% (6x)	0	0	0	0	76.28	0	76.28	
Fertilization - CAN17% (10x)	0	0	0	0	167.92	0	167.92	
Fertilization - KTS (2x)	0	0	0	0	63.45	0	63.45	
Pest Control Advisor	0	0	0	0	0	44	44.00	
Pesticide Management (5x)	0	0	0	0	0	310	310.00	
Hand Weeding (3x)	0	0	0	0	0	240	240.00	
Irrigation & System Inspection (18x)	9	107.82	0	0	255.06	0	362.88	
Conditional Waiver Program	0	0	0	0	0	11.5	11.50	
Food Safety Program	0	0	0	0	0	1.33	1.33	
Microbial Water Test	0	0	0	0	0	0.82	0.82	
Truck Use	2	36.72	12.24	7.77	0	0	56.73	
TOTAL Growing COSTS	11	145	12	8	563	608	1,335	
Harvest and Marketing:								
Pick, Haul, Sell,	0	0	0	0	0	1290	1,290	
California Pepper Commission Assessment	0	0	0	0	0	10.5	10.50	
TOTAL Harvest and Marketing COSTS	0	0	0	0	0	1,301	1,301	
Disposal of Crop Residues:								
Mow Plant	0.34	6.31	5.35	3.13	0	0	14.79	
Drip Irrigation Removal (Machine)	0.29	5.42	4.59	2.33	0	0	12.33	
Drip Irrigation Removal (Labor)	0.25	3	0	0	0	0	3.00	
Disc (2x)	0.21	3.77	16.66	5.47	0	0	25.90	
TOTAL Disposal of Crop Residues COST:	1.09	19	27	11	0	0	56	
Interest on Operating Capital @ 5.75%							75.90	
TOTAL OPERATING COSTS/ACRE	14.74	210	223	78	1,931	2,208	4,726	
CASH OVERHEAD:								
Land Rent							1,400	
Office Expenses							250	
Liability Insurance							1.19	
Drip Tapes							160	
Property Taxes							6.16	
Property Insurance							5.03	
Investment Repairs							1.74	
TOTAL CASH OVERHEAD COSTS/ACRE							1,824	
TOTAL CASH COSTS/ACRE							6,550	
NON-CASH OVERHEAD:								
		Per producing Annual Cost						
		Acre	Capital Recovery					
Building		62.4	5.62				5.62	
Tools		21.33	1.92				1.92	
Fuel Tank 550 gallons		3.33	0.30				0.30	
Equipment		932.59	91.99				91.99	
TOTAL NON-CASH OVERHEAD COSTS		1,020	100				100	
TOTAL COSTS/ACRE							6,650	

Table 2. Costs and Returns per Acre to Produce Bell Pepper for Processing in Ventura County, 2012/2013

UC COOPERATIVE EXTENSION				
	Quantity/ Acre	Unit	Price or Cost/Unit	Value or Cost/Acre
GROSS RETURNS				
Bell Pepper - Processing	30	ton	\$280	\$8,400
TOTAL GROSS RETURNS	30	ton		\$8,400
OPERATING COSTS				
Custom:				908
Transplanting	1	acre	300	300
Custom Hand Weeding	3	acre	80	240
2 Material - Pesticide App.	2	acre	65	130
3 Material - Pesticide App.	1	acre	90	90
1 Material - Pesticide App.	2	acre	45	90
Conditional Waiver Program	1	acre	11.50	11.50
Food Safety - Farm Audit	1	acre	0.55	0.55
Food Safety - Harvest Audits	1	acre	0.78	0.78
Microbial Water Test	1	acre	0.82	0.82
Pest Control Advisor	1	acre	44	44
Fertilizer:				445
16-20-0	280	lb	0.49	137.2
UAN32%	16.95	gal	4.50	76.275
CAN17%	44.19	gal	3.80	167.922
KTS	15	gal	4.23	63.45
Water:				255
District Water	18	ac-in	14.17	255.06
Harvest:				1,301
Pick, Haul, Sell	30	ton	43	1,290
California Pepper Commission Assessment	30	ton	0.35	10.50
Planting Material:				1,206
Plant	24200	plant	0.024	580.8
Seed	1	acre	625	625
Herbicide:				25
Goaltender	0.125	gal	203	25.37
Labor:				210
Equipment Operator Labor	6.3	hrs	15.3	96.42
Irrigation Labor	9.5	hrs	11.98	113.81
Machinery:				300
Fuel-Gas	3	gal	4.08	12.24
Fuel-Diesel	54.85	gal	3.84	210.61
Lube				33.43
Machinery Repair				44.08
Interest on Operating Capital (5.75%)				75.90
TOTAL OPERATING COSTS/ACRE				4,726
TOTAL OPERATING COSTS/TON				158
NET RETURNS ABOVE OPERATING COSTS				3,674
CASH OVERHEAD COSTS				
Land Rent				1,400
Office Expenses				250
Liability Insurance				1.19
Drip Tapes				160
Property Taxes				6.16
Property Insurance				5.03
Investment Repairs				1.74
TOTAL CASH OVERHEAD COSTS/ACRE				1,824
TOTAL CASH OVERHEAD COSTS/TON				61
TOTAL CASH COSTS/ACRE				6,550
TOTAL CASH COSTS/TON				218
NET RETURNS ABOVE CASH COSTS				1,850
NON-CASH OVERHEAD COSTS (Capital Recovery)				
Building				5.615
Tools				1.919
Fuel Tank 550 gallons				0.3
Equipment				91.99
TOTAL NON-CASH OVERHEAD COSTS/ACRE				100
TOTAL NON-CASH OVERHEAD COSTS/TON				3
TOTAL COST/ACRE				6,650
TOTAL COST/ TON				222
NET RETURNS ABOVE TOTAL COST				1,750

Table 3. Monthly Cash Costs per Acre to Produce Bell Pepper for Processing in Ventura County, 2012/2013

UC COOPERATIVE EXTENSION							
Beginning 03-12	MAR	APR	MAY	JUN	JUL	AUG	TOTAL
Ending 08-12	12	12	12	12	12	12	
Land Prep:							
Disc (4x)	51.8						51.8
Subsoil (2x)	81.36						81.36
Land Level (3x)	46.20						46.20
Broadcast Fertilizer	178.69						178.69
Chisel Plow	15.2						15.2
List Beds	9.48						9.48
Shape Beds	19.23						19.23
Herbicide Treatment	40.57						40.57
TOTAL Land Prep COSTS	443						443
Transplant:							
Drip Irrigation Setup (Machine)		7.06					7.06
Drip Irrigation Setup (Labor)		3					3
Transplanting		1,505.80					1,505.80
TOTAL Transplant COSTS	0	1,516	0	0	0	0	1,516
Growing:							
Fertilization - UAN32% (6x)		25.43	50.85				76.28
Fertilization - CAN17% (10x)				88.39	79.53		167.92
Fertilization - KTS (2x)		21.15				42.3	63.45
Pest Control Advisor		44					44
Pesticide Management (5x)		65	90	45	110		310
Hand Weeding (3x)			80	80	80		240
Irrigation & System Inspection (18x)		40.32	100.8	80.64	80.64	60.48	362.88
Conditional Waiver Program		11.5					11.5
Food Safety Program		0.55				0.78	1.33
Microbial Water Test	0.14	0.14	0.14	0.14	0.14	0.14	0.82
Truck Use	9.46	9.46	9.46	9.46	9.46	9.46	56.73
TOTAL Growing COSTS	10	218	331	304	360	113	1,335
Harvest and Marketing:							
Pick, Haul, Sell						1290	1290
California Pepper Commission						10.50	10.50
TOTAL Harvest and Marketing COSTS	0	0	0	0	0	1,301	1,301
Disposal of Crop Residues:							
Mow Plant						14.79	14.79
Drip Irrigation Removal (Machine)						12.33	12.33
Drip Irrigation Removal (Labor)						3.00	3.00
Disc (2x)						25.90	25.90
TOTAL Disposal of Crop Residues COSTS	0	0	0	0	0	56.02	56
Interest on Operating Capital (5.75%)	7.38	28.29	5.41	4.96	5.87	23.99	75.90
TOTAL OPERATING COSTS/ACRE	460	1,762	337	309	366	1,494	4,726
CASH OVERHEAD							
Land Rent	233.33	233.33	233.33	233.33	233.33	233.33	1,400
Office Expenses	41.67	41.67	41.67	41.67	41.67	41.67	250
Liability Insurance					1.19		1.19
Drip Tapes		160					160
Property Taxes					6.16		6.16
Property Insurance					5.03		5.03
Investment Repairs	0.29	0.29	0.29	0.29	0.29	0.29	1.74
TOTAL CASH OVERHEAD COSTS	275	435	275	275	288	275	1,824
TOTAL CASH COSTS/ACRE	735	2,197	612	584	653	1,769	6,550

Table 4. Range Analysis: Income and Costs Analyses to Produce Bell Pepper for Processing in Ventura County, 2012/2013

UC COOPERATIVE EXTENSION

	YIELD (tons/acre)						
	24	26	28	30	32	34	36
OPERATING COSTS:							
Land Prep	443	443	443	443	443	443	443
Transplant	1,516	1,516	1,516	1,516	1,516	1,516	1,516
Growing	1,335	1,335	1,335	1,335	1,335	1,335	1,335
Harvest	1,040	1,127	1,214	1,300.5	1,387	1,474	1,561
Disposal of Crop Residues	56	56	56	56	56	56	56
Interest on operating capital @ 5.75%	71.65	73.07	74.48	75.90	77.32	78.73	80.15
TOTAL OPERATING COSTS/ACRE	4,461	4,549	4,638	4,726	4,814	4,902	4,990
Total Operating Costs/ton	186	175	166	158	150	144	139
CASH OVERHEAD COSTS/ACRE	1,824	1,824	1,824	1,824	1,824	1,824	1,824
TOTAL CASH COSTS/ACRE	6,285	6,374	6,462	6,550	6,638	6,726	6,814
Total Cash Costs/ton	262	245	231	218	207	198	189
NON-CASH OVERHEAD COSTS/ACRE	100	100	100	100	100	100	100
TOTAL COSTS/ACRE	6,385	6,473	6,562	6,650	6,738	6,826	6,914
Total Costs/ton	266	249	234	222	211	201	192

RETURNS PER ACRE ABOVE OPERATING COSTS AT VARIOUS YIELDS AND PRICE COMBINATION

PRICE(\$/ton)	YIELD(tons/acre)						
	Process	24	26	28	30	32	34
\$250	1,539	1,951	2,362	2,774	3,186	3,598	4,010
\$260	1,779	2,211	2,642	3,074	3,506	3,938	4,370
\$270	2,019	2,471	2,922	3,374	3,826	4,278	4,730
\$280	2,259	2,731	3,202	3,674	4,146	4,618	5,090
\$290	2,499	2,991	3,482	3,974	4,466	4,958	5,450
\$300	2,739	3,251	3,762	4,274	4,786	5,298	5,810
\$310	2,979	3,511	4,042	4,574	5,106	5,638	6,170

RETURNS PER ACRE ABOVE OPERATING AND CASH COSTS AT VARIOUS YIELDS AND PRICE COMBINATION

PRICE(\$/ton)	YIELD(tons/acre)						
	Process	24	26	28	30	32	34
\$250	-285	126	538	950	1,362	1,774	2,186
\$260	-45	386	818	1,250	1,682	2,114	2,546
\$270	195	646	1,098	1,550	2,002	2,454	2,906
\$280	435	906	1,378	1,850	2,322	2,794	3,266
\$290	675	1,166	1,658	2,150	2,642	3,134	3,626
\$300	915	1,426	1,938	2,450	2,962	3,474	3,986
\$310	1,155	1,686	2,218	2,750	3,282	3,814	4,346

RETURNS PER ACRE ABOVE TOTAL COSTS AT VARIOUS YIELDS AND PRICE COMBINATION

PRICE(\$/ton)	YIELD(tons/acre)						
	Process	24	26	28	30	32	34
\$250	-385	27	438	850	1,262	1,674	2,086
\$260	-145	287	718	1,150	1,582	2,014	2,446
\$270	95	547	998	1,450	1,902	2,354	2,806
\$280	335	807	1,278	1,750	2,222	2,694	3,166
\$290	575	1,067	1,558	2,050	2,542	3,034	3,526
\$300	815	1,327	1,838	2,350	2,862	3,374	3,886
\$310	1,055	1,587	2,118	2,650	3,182	3,714	4,246

Table 5. Farm Investment for Producing Bell Pepper for Processing: Values and Annual Costs based on 750-Farmed Acres in Ventura County, 2012/2013

UC COOPERATIVE EXTENSION							
Description	Price	Yrs Life	Salvage Value	Capital Recovery	Annual Investment Costs		
					Insurance	Taxes	Total
350 HP Tractor #1	207300	13	47,682	19,002	1,042	1,275	21,319
350 HP Tractor #2	207300	19	28,912	15,835	965	1,181	17,981
90 HP Tractor	49,500	17	8,157	3,986	236	288	4,510
Disc #1	19,950	8	4,504	2,580	100	122	2,802
Disc #2	19,950	8	4,504	2,580	100	122	2,802
Subsoiler #1	12,500	8	2,822	1,616	63	77	1,756
Subsoiler #2	12,500	8	2,822	1,616	63	77	1,756
Land plane	22,000	11	3,443	2,368	104	127	2,600
Fertilizer spreader	3,100	4	1,141	603	17	21	642
Chisel plow	13,500	22	551	988	57	70	1,115
Lister	8,300	20	433	639	36	44	718
Bed Shaper	9,500	16	807	826	42	52	920
Herbicide Sprayer	4,600	15	442	415	21	25	461
Mower	4,000	7	1,021	559	21	25	604
Drip Layer	2,000	14	217	188	9	11	208
Drip Lifter & Winder	5,445	8	1,229	704	27	33	765
Truck: pickup #1	24,500	5	10,980	3,623	145	177	3,945
Truck: pickup #2	24,500	5	10,980	3,623	145	177	3,945
Truck: pickup #3	24,500	5	10,980	3,623	145	177	3,945
Truck: pickup #4	24,500	5	10,980	3,623	145	177	3,945
TOTAL	699,445		152,608	68,996	3,481	4,260	76,737
60% of new cost*	419,667		91,565	41,397	2,088	2,556	46,042

*Used to reflect a mix of new and used equipment

Description	Price	Yrs Life	Salvage Value	Capital Recovery	Annual Investment Costs			Total
					Insurance	Taxes	Repairs	
INVESTMENT								
Building	46,800	15	4,680	4,211.95	210.3	257.4	936	5,615.65
Tools	16,000	15	1,600	1,439.98	71.9	88	320	1,919.88
Fuel Tank 550 gallons	2,500	15	250	225	11.23	13.75	50	299.98
TOTAL INVESTMENT	65,300		6,530	5,877	293	359	1,306	7,836

ANNUAL BUSINESS OVERHEAD COSTS FOR 1 BELL PEPPER CROP FOR PROCESSING

Description	Units/ Farm	Unit	Price/ Unit	Total Cost
Land Rent	50	acre	1400	70,000
Office Expenses	50	acre	250	12,500
Liability Insurance	50	acre	1.19	59
Drip Tapes	50	acre	160	8,000

Table 6. Hourly Costs for Equipment used in Bell Pepper for Processing in Ventura County, 2012/2013

UC COOPERATIVE EXTENSION										
Description	Process Hours Used	Total Annual Hours Used	COSTS PER HOUR							Total Costs/Hr.
			Cash Overhead				Operating			
			Capital Recovery	Insurance	Taxes	Lube & Repairs	Fuel	Total Oper.		
350 HP Tractor #1	80	1200	15.84	0.87	1.06	19.8	73.77	93.57	111.33	
350 HP Tractor #2	54	810	19.55	1.19	1.46	19.25	73.77	93.02	115.22	
90 HP Tractor	45	675	5.91	0.35	0.43	5.58	14.14	19.72	26.41	
Disc #1	15	225	11.47	0.44	0.54	5.16	0	5.16	17.61	
Disc #2	15	225	11.47	0.44	0.54	5.16	0	5.16	17.61	
Subsoiler #1	16	240	6.73	0.26	0.32	4.72	0	4.72	12.03	
Subsoiler #2	16	240	6.73	0.26	0.32	4.72	0	4.72	12.03	
Land plane	18	270	8.77	0.38	0.47	5.6	0	5.6	15.23	
Fertilizer spreader	17	255	2.37	0.07	0.08	1.94	0	1.94	4.46	
Chisel plow	6	90	10.97	0.64	0.78	4.54	0	4.54	16.93	
Lister	4	60	8.71	0.57	0.7	3.1	0	3.1	13.09	
Bed Shaper	8	120	6.88	0.35	0.43	4.15	0	4.15	11.82	
Herbicide Sprayer	6	90	4.61	0.23	0.28	1.97	0	1.97	7.09	
Mower	17	255	2.19	0.08	0.1	2.98	0	2.98	5.35	
Drip Layer	9	135	1.39	0.07	0.08	0.68	0	0.68	2.22	
Drip Lifter & Winder	15	225	3.13	0.12	0.15	1.75	0	1.75	5.14	
Truck: pickup #1	25	375	9.66	0.39	0.47	3.89	6.12	10.01	20.53	
Truck: pickup #2	25	375	9.66	0.39	0.47	3.89	6.12	10.01	20.53	
Truck: pickup #3	25	375	9.66	0.39	0.47	3.89	6.12	10.01	20.53	
Truck: pickup #4	25	375	9.66	0.39	0.47	3.89	6.12	10.01	20.53	

Table 7. Operations with Equipment for Processing Bell Pepper Production in Ventura County, 2012/2013

UC COOPERATIVE EXTENSION

Operation	Operation		Implement	Labor Type/ Material	Rate/	
	Month	Tractor			acre	Unit
Disc	Mar	350 HP Tractor #1	Disc #1	Equip. Op. Labor	0.12	hour
Disc	Mar	350 HP Tractor #1	Disc #1	Equip. Op. Labor	0.12	hour
Disc	Mar	350 HP Tractor #2	Disc #2	Equip. Op. Labor	0.12	hour
Disc	Mar	350 HP Tractor #2	Disc #2	Equip. Op. Labor	0.12	hour
Subsoil	Mar	350 HP Tractor #1	Subsoiler #1	Equip. Op. Labor	0.39	hour
Subsoil	Mar	350 HP Tractor #2	Subsoiler #2	Equip. Op. Labor	0.39	hour
Land Level	Mar	350 HP Tractor #1	Land plane	Equip. Op. Labor	0.15	hour
Land Level	Mar	350 HP Tractor #1	Land plane	Equip. Op. Labor	0.15	hour
Land Level	Mar	350 HP Tractor #1	Land plane	Equip. Op. Labor	0.15	hour
List Beds	Mar	350 HP Tractor #2	Lister	Equip. Op. Labor	0.09	hour
Broadcast Fertilizer	Mar	350 HP Tractor #1	Fertilizer spreader	Equip. Op. Labor	0.40	hour
				16-20-0	280	lbs
Shape Beds	Mar	350 HP Tractor #2	Bed Shaper	Equip. Op. Labor	0.18	hour
Herbicide Treatment	Mar	350 HP Tractor #1	Herbicide Sprayer	Equip. Op. Labor	0.15	hour
				Goaltender	0.125	gal
Drip Irrigation Setup (Machine)	Mar	90 HP Tractor	Drip Layer	Equip. Op. Labor	0.20	hour
Drip Irrigation Setup (Labor)	Mar			Irrigation Labor	0.25	hour
Chisel Plow	Mar	350 HP Tractor #2	Chisel plow	Equip. Op. Labor	0.15	hour
Transplant	Apr			Custom Transplanting	1	acre
				Plant	24,200	plant
				Seed	1	acre
Fertilization - UAN32%	Apr			UAN32%	5.65	gal
Fertilization - UAN32%	May			UAN32%	11.3	gal
Fertilization - CAN17%	June			CAN17%	23.26	gal
Fertilization - CAN17%	July			CAN17%	20.93	gal
Hand Weeding	May			Custom Hand Weeding	1	acre
Hand Weeding	June			Custom Hand Weeding	1	acre
Hand Weeding	July			Custom Hand Weeding	1	acre
Pest Control Advisor	Apr			Pest Control Advisor	1	acre
Pesticide Application	Apr			2 Material - Pesticide App.	1	acre
Pesticide Application	May			3 Material - Pesticide App.	1	acre
Pesticide Application	June			1 Material - Pesticide App	1	acre
Pesticide Application	July			1 Material - Pesticide App.	1	acre
Pesticide Application	July			2 Material - Pesticide App.	1	acre
Irrigation & System Inspection	Apr			Irrigation Labor	1	hour
				District Water	2	ac-in
Irrigation & System Inspection	May			Irrigation Labor	2.5	hours
				District Water	5	ac-in
Irrigation & System Inspection	June			Irrigation Labor	2	hours
				District Water	4	ac-in
Irrigation & System Inspection	July			Irrigation Labor	2	hours
				District Water	4	ac-in
Irrigation & System Inspection	Aug			Irrigation Labor	1.5	hours
				District Water	3	ac-in
Conditional Waiver Program	Apr			Conditional Ag Waiver	1	acre
Food Safety Program	Apr			Farm Audit	1	acre
	Aug			Harvest Audit	1	acre
Microbial Water Test	Mar-Aug			Microbial Water Test	1	acre
Truck Use	Mar-Aug		Truck: pickup #1	Equip. Op. Labor	0.6	hours
Truck Use	Mar-Aug		Truck: pickup #2	Equip. Op. Labor	0.6	hours
Truck Use	Mar-Aug		Truck: pickup #3	Equip. Op. Labor	0.6	hours
Truck Use	Mar-Aug		Truck: pickup #4	Equip. Op. Labor	0.6	hours
Fertilization - KTS	May			KTS	5	gal
Fertilization - KTS	Aug			KTS	10	gal
Harvest	Aug			Pick, Haul, Sell	30	ton
	Aug			California Pepper Commission Assessment	30	ton
Mow Plant	Aug	90 HP Tractor	Mower	Equip. Op. Labor	0.41	hour
Drip Irrigation Removal (Machine)	Aug	90 HP Tractor	Drip Lifter & Winder	Equip. Op. Labor	0.30	hour
Drip Irrigation Removal (Labor)	Aug			Irrigation Labor	0.25	hour
Discing Crop Residues	Aug	350 HP Tractor #2	Disc #2	Equip. Op. Labor	0.12	hour
Discing Crop Residues	Aug	350 HP Tractor #1	Disc #1	Equip. Op. Labor	0.12	hour

Etaferahu Takele
Area Farm Advisor, Agricultural Economics
UCCE - Southern Region
21150 Box Springs Road
Moreno Valley, CA 92557-8718
Phone: (951) 683-6491 x 221
Fax: (951) 788-2615
E-mail: ettakele@ucanr.edu

Oleg Daugovish
Farm Advisor, Vegetable Crops and Strawberries
UCCE –Ventura County
669 County Square Drive, #100
Ventura, CA 93003-5401
Phone: (805) 645-1454
Fax: (805) 645-1474
E-mail: odaugovish@ucanr.edu

Published: Dec 31, 2013

The University of California prohibits discrimination against or harassment of any person employed by or seeking employment with the University on the basis of race, color, national origin, religion, sex, physical or mental disability, medical condition (cancer related or genetic characteristics), ancestry, marital status, age, sexual orientation, citizenship, or status as a covered veteran (special disabled veteran, Vietnam-era veteran, or any other veteran who served on active duty during a war or in a campaign or expedition for which a campaign badge has been authorized). University Policy is intended to be consistent with the provisions of applicable State and Federal laws. Inquiries regarding the University's nondiscrimination policies may be directed to the Affirmative Action/Staff Personnel Services Director, University of California, Agriculture and Natural Resources, 1111 Franklin Street, 6th Floor, Oakland, CA 94607-5200, (510) 987-0096.